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B.B.A -SEMESTER – IV TRAINING AND DEVELOPMENT

Unit-I:

Meaning and Definition - Need for Training - Importance of Training, Objectives of Training, Responsibility for Training.

Unit-II:

Steps in Training Programs, Training Policy, Training courses, support material for training, Training period, Training for Different employees principles of learning.

Unit III:

Training methods: On the Job, Vestibule Training, Training by Experience Workman, Training by Supervisors, Demonstrations and examples, Simulation, Apprenticeship. Off the Job: Lecturers, Conference method, Seminar or Team Discussion, Case Studies, Role playing, Programmed Instruction, T-Group training, Audio-visual aids, Retraining.

Unit-IV:

Development: Importance of Development - Management Development, Purpose and objectives of Development, Stages in development programs, Components of development program, Factors inhibiting Development.

Unit-V:

Coaching and Counselling: Methods, Management syndicate, Incident process, In-Basket, Sensitivity counselling - Special Projects, Committee assignments conferences, Management games.

References:

1.P.Subba Rao, VSP, Rao, Human Resource Management; Konark Publishing Houses, Mumbai. No index entries found.2.SubasGurg& S C Jain, Managing Human Resource, Arihant Publications, Jaipur.

3.Bearddwell&LenHoldmen, Human Resource Management, Macmillan Publisher.

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B.B.A -SEMESTER – IV BUSINESS LAW

Unit-I;

Law of Contract – Definition, Essentials of valid contract, Kinds of contact, Offer, Acceptance, consideration, Capacity of Parties to contract, Free Consent, Discharge of Contract, Breach of Contracts, and remedies

Unit-II

Companies Act definition of company, kinds of company, Memorandum of Association, Articles of association, prospectus, meetings and resolutions

Unit-III

Factories act 1948 definition of factory provisions of health, safety, welfare

Unit-IV

Sale of Goods Act – Meaning and definition, Essentials of sale contract, sale and agreement to sale, conditions and warranties, unpaid seller, Rules of transfer of property.

Unit-V:

The essential Commodity Act. The Consumer Protection Act, 1986. District forum, state commission, national commission. Consumer councils. **References:**

- 1. Indian Contract Act by Bare Act, Government of India.
- 2. N.D. Kapoor Mercantile Law, Sultan Chand & Company, New Delhi.
- 3. Avatar Singh Mercantile Law, Vikas Publication.
- 4. Balchandani: Business Laws.
- 5. S.D.Geet and M.S. Patil: Business Laws
- 6. S.S. Gulshan: Business Laws. 7. N.M. Wechlakar: Business Laws.

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B.B.A -SEMESTER – IV MICRO, SMALL & MEDIUM ENTERPRISES MANAGEMENT

Unit-1:

Small and Medium Enterprises: Significance in Indian economy - Problems and the steps taken up by the Government to tackle their problems - Role of government in promoting small and medium enterprises - incentives provided to Backward Area Development.

Unit-II:

Project Formulation:Project identification and formulation, Feasibility study - Project report preparation, location ofUnits, Industrial estates and the role of KIABD, TEKSOC and registration with DIC.

Unit-III:

Management Functions in Small and Medium Enterprises –Finance function: Capital Estimation, Sources of finance - Subsides and Incentives, Venture Capital - Marketing and Iluman Resource Management functions.

Unit-IV:

Sickness in Small and Medium enterprises - Causes of sickness, Prevention of sickness, and Remedial measures for sickness – Role of Board for Industrial & Financial Reconstruction (BIFR).

Unit-V

Ancillary Industries, Rural Industries and Artisans - Role of SIDO, SSIDC, SISI, DIC - Prospects for small-scale industries.

References:

1. C.S.V. Murthy, Small Scale Industries and Entrepreneurial Development, HimalayaPublishing House.

2. Vasant Desai, Management of SSI, Himalaya publishing House, Delhi, 1998.

3. Vasant Desai, Small Scale Industries & entrepreneurship, Himalayan Publishing House.

4.S S Khanka, Entrepreneurial Development, Sultan Chand & Co. Ltd., New Delhi. 1999.¹

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B.B.A -SEMESTER – IV INTERNATIONAL BUSINESS

Unit-I:

Introduction – Need - - Difference between Domestic and International/Foreign Trade. Difference between globalisation of trade /international trade

Unit-II:

Foreign Exchange: Factors influencing exchange rate fluctuations, Euro market and instruments (LIBOR, MIBOR, etc), Foreign market operations, participants, spot-future forward and option market.

Unit-III:

Balance of Payment: Contents, disequilibria in BOP, measures to bring back equilibrium in BOP, convertibility of currencies, Current account and Capital account convertibility, exchange control, reasons and methods.

Unit-IV:

WTO and Trade blocks - WTO Formulation, advantages and disadvantages of WTOmembership to developing countries. Trade blocks: Reasons for trade block formation, different types of trade blocks - member countries and economies condition and trade commodities of LAFTA, SAFTA, NAFTA, ASEAN, CARICOM and EU.

Unit-V:

Procedure and Documents: Export and Import procedure, principal and auxiliary documents, bill of lading, consular invoice, commercial invoice, AR and GP forms, Mate receipt, Letter of credit - Packing list - Incentives to exports, recent Exim policy

References:

1. C. Jeevanandam, Foreign Exchange Practice, Concepts and Control, Sultan Chand & Sons.

2. T.S. Balagopal, Export Management, Himalaya Publishing House.

3. K P M Sundaram&Rudradatta, Indian Economy ,S. Chand & Co., New Delhi.

4. Francis Cherumilum, Foreign Trade and Export Management, Himalaya Publication.

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B.B.A -SEMESTER - IV

COST & MANAGEMENT ACCOUNTING

Unit-1:Introduction:Management accounting- nature -scope-functions- Distinguish between Financial Accounting, Cost Accounting and management accounting - Cost Concepts and Classification.

Unit-II: Elements of Cost: Materials: Material control Selective control, ABC technique Methods of pricing issues FIFO, LIFO, Weighted average, (including problems). Labour: Control of labor costs time keeping and time booking Idle time Methods of remuneration labour incentives schemes

Unit-III: Financial statement Analysis: Financial Statements Need for analysis of Financial statements-comparative statements-commonsize statements- Trend analysis.

Unit IV: Ratio Analysis: Meaning – Accounting Ratios – uses – limitations – types of ratios – profit and loss account ratios – balance sheet ratios – mixed ratios.

Unit V: Costing Techniques: Marginal Costing –cost classification- differences between marginal costing and absorption costing – marginal cost equation- contribution- p/v ratio- margin of safety-BEP Analysis – (including problems).

Reference Books Cost & Management Accounting : Kishore, R. M. 4th ed Taxman Allied Service Principles & Practice Of Cost Accounting : Bhattacharyya, A. K. 3rd ed PHI

Management & Cost Accounting: Drury, Colin 6th ed Thompson Books Cost Accounting: Managerial Emphasis: Horngren C. T/ Datar, S. M/ Foster, G. 12th ed Pearson

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B.B.A -SEMESTER – IV FINANCIAL SERVICES

Unit-I:

Financial Services: Public Issue –Prospectus-Pricing of New issues - SEBI Guidelines, Functions of Merchant Bankers and Under Writers, Issue Managers, Registrar to Issue –Credit Rating Agencies - Mutual Funds –Determination of NAV.

Unit-II:

Factoring and Forfaiting: Meaning, Role in financial services - Theoretical Framework, Factoring services in India.

Unit-III:

Leasing: Lease Evaluation, Types of Lease, Structuring and Funding of Leases, Import Leasing and Cross Border Leasing, Hire Purchase Agreements- Evaluation of Hire purchase Agreements.

Unit-IV:

Credit Cards-Consumer Finance – Financing Schemes for Consumer durables- Process and Instruments and Venture capital financing.

Unit-V:

Housing Finance: National Housing Bank (NHB), NHB's Housing Finance Companies - Guidelines for extending equity support to housing finance companies - Guidelines for extending Refinance support to Housing Finance, Mortgage.

References:

1. Khan M.Y., Financial Services, Tata McGraw Hill Education Private Limited, New Delhi.

2. Vasant Desai, Financial Markets and Financial Services, Himalaya Publishing House, Mumabi.

3.Siddiah, T., Financial Services, Pearson

4. TripatyNaliniPrava, Financial Services, Prentice Hall of India, New Delhi.

5. Guruswamy. S, Financial Services, Tata McGraw Hill Education Pvt. Ltd., New Delhi.

6.V. Avadhani, Financial Services in India, Himalaya Publishing House, Mumbai, 2009.

7. Rajesh Kothari, "Financial Services in India", SAGE.